| ISLE OF ANGLESEY COUNTY COUNCIL | | | | | |
|---------------------------------|---|--|--|--|--|
| REPORT TO: | EXECUTIVE COMMITTEE | | | | |
| DATE: | FEBRUARY 16, 2015 | | | | |
| SUBJECT: | SCORECARD MONITORING REPORT - QUARTER 3 (2014/15) | | | | |
| PORTFOLIO HOLDER(S): | COUNCILLOR ALWYN ROWLANDS | | | | |
| HEAD OF SERVICE: | BETHAN JONES | | | | |
| REPORT AUTHOR: | GETHIN MORGAN | | | | |
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| LOCAL MEMBERS: | n/a | | | | |

A - Recommendation/s and reason/s

- 1.1. The Committee is requested to scrutinise the scorecard and note the areas which the Senior Leadership Team are managing to secure improvements into the future. These can be summarised as follows
 - 1.1.1. Sickness Management further embed good management processes and practices with regards to by learning from each other during 2014/15 so as to improve further on our sickness rates, costs and management as an Authority.
 - 1.1.2. The PDR process for 15/16 will be communicated to staff as an entitlement they can expect. This, together with improved management of the methodology and timeframe as reported in the Q2 report is envisaged to increase PDR results for the forthcoming year.
 - 1.1.3. The Senior Leadership Team will continue the increased financial monitoring of the budget for 14/15 and will continue its regular scrutiny by Senior Officers with a view of identifying worrying trends and real concerns so that mitigating measures can be put in place as soon as practically possible thereafter.
 - 1.1.4. The management of risks associated with underperforming areas of work which if ignored could and would become an issue for the day to day management of Council provision the need to press ahead and clarify direction with regards to the transformation of our leisure provision remains.
- 1.2. The Committee is asked to accept the mitigation measures associated with any area of concern with the reported out-turn of progress being communicated to the Executive

| | Committee at their forthcoming meeting in May, 2015. | | | | | | | | | |
|------------|---|--|---|--|--|--|--|--|--|--|
| В- | Wha optio | nt other options did you consider and why did | d you reject them and/or opt for this | | | | | | | |
| | n/a | | | | | | | | | |
| C - | Why | is this a decision for the Executive? | | | | | | | | |
| | This | matter is delegated to the Executive | | | | | | | | |
| CH - | Is th | is decision consistent with policy approved by th | e full Council? | | | | | | | |
| | Yes | | | | | | | | | |
| D- | Is th | is decision within the budget approved by the Co | ouncil? | | | | | | | |
| | Yes | | | | | | | | | |
| DD - | Who | o did you consult? | What did they say? | | | | | | | |
| | 1 | Chief Executive / Strategic Leadership Team (SLT) (mandatory) | This was considered by the SLT at their meeting on the 9th of February and their comments are reflected in the report | | | | | | | |
| | 2 | Finance / Section 151 (mandatory) | BHO? | | | | | | | |
| | 3 | Legal / Monitoring Officer (mandatory) | LB? | | | | | | | |
| | 4 | Human Resources (HR) | | | | | | | | |
| | 5 | Property | | | | | | | | |
| | 6 | Information Communication Technology (ICT) | | | | | | | | |
| | 7 | Scrutiny | | | | | | | | |
| | 8 | Local Members | | | | | | | | |
| E- | 9 Risk | Any external bodies / other/s s and any mitigation (if relevant) | | | | | | | | |
| | 1 | Economic | | | | | | | | |
| | 2 | Anti-poverty | | | | | | | | |
| | 3 | Crime and Disorder | | | | | | | | |
| | 4 | Environmental | | | | | | | | |
| | 5 | Equalities | | | | | | | | |
| | 6 | Outcome Agreements | | | | | | | | |
| | 7 | Other | | | | | | | | |
| F- | | | | | | | | | | |
| | Appendix A - Scorecard Monitoring Report – Quarter 3, 2014/15 & Scorecard | | | | | | | | | |
| FF - | Bac | kground papers (please contact the author of the | FF - Background papers (please contact the author of the Report for any further information): | | | | | | | |

2014/15 Scorecard monitoring report - Quarter 2 (as presented to, and accepted by, the Executive Committee on 1st December 2014).

SCORECARD MONITORING REPORT – QUARTER 3 (2014/15)

1. INTRODUCTION

- **1.1** One of the Council's aims under the Wales Programme for Improvement is to secure the means by which continuous improvement can be evidenced and presented across the board.
- 1.2 The scorecard was developed to identify and inform Council leaders of progress against indicators which explicitly demonstrates the successful implementation of the Council's day to day work and assists in providing the evidential base from which the performance report is drafted.
- **1.3** Quarter 4 and quarter 1 are the quarters where as a Council, we need to further develop the scorecard for the forthcoming year and its associated indicators to clarify our performance priorities for 2015/16. This process will be commenced during March, 2015.

2. CORPORATE SCORECARD

- 2.1 The scorecard continues to develop and embed, reflecting changes from the previous year. Indicators included within the current scorecard were decided through a process of engagement and consultation with the Pennaethiaid, SLT, the Executive and Shadow Executive.
- 2.2 The scorecard (Appendix 1) portrays the current end of quarter 3 position and is requested to be considered by the Executive Committee.

3. CONSIDERATIONS

- 3.1 This is the second year of collating and reporting performance indicators in a co-ordinated manner. The Council is starting to see trends establish themselves with regards to a number of those indicators.
- **3.2** It is important to note that the formulation of this year's scorecard which requested further trend analysis, a look back at previous year's performance and the acknowledgement of specific indicators in relation to the quartile positioning is assisting the quarterly analysis and enables performance to be considered using a number of different comparator elements.

3.3 PEOPLE MANAGEMENT

- **3.3.1** With regards to People Management, Q3 sickness rates (*indicator 1 on scorecard under people management*) has seen a deterioration on the result for Q2 with an average of 8.33 days/shifts lost against a cumulative target of 7.5 for end of Q3.
- 3.3.2 The deterioration for Q3 (3.21 days per FTE) is also marginally worse than Q3 for 13/14 (3.15 days per FTE). This change can be explained with the increase in our Long Term sickness rates for this period (4093.92 days) compared to Q3 in 13/14 (3119.93). This is illustrated in the graph below (Table 1).

LONG TERM SICK DAYS

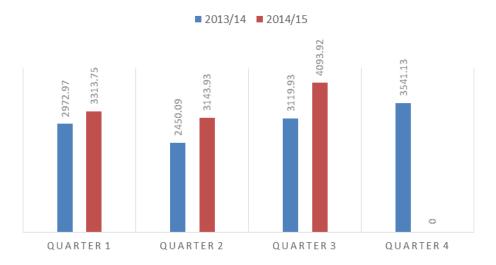


Table 1

3.1.1 Our short term sickness for Q3 (3370.45 days) has improved slightly on Q3 for 13/14 (3419.94 days), however it does not show the same improvement seen in Q1 and Q2 (Table 2).

SHORT TERM SICK DAYS



Table 2

3.3.3 If the Council continues to perform in accordance with 13/14 sickness trends it is <u>forecasted</u> that our end of year sickness rate would equate to approximately 11.11 days per FTE which again would demonstrate an improvement on 13/14 figures. (Table 3)

Sickness absence - average working days/shifts lost

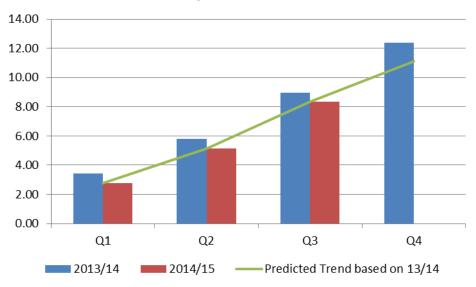


Table 3

- **3.3.4** Whilst this is a positive step in the right direction it would however, still demonstrate a very poor performance in comparison with the rest of Local Authorities in Wales where it is envisaged our performance would be placed in the lower median / lower quartile.
- 3.3.5 Sickness rates this year have been identified as an indicator of national significance and have been categorised as a Public Accountability Measure (PAM) by Welsh Government. This means that its performance will be used as comparator data which will be used to provide a story for sickness across local authorities in Wales.
- **3.3.6** Associated with sickness rates is the 'management' of sickness. An integral part of the management process within the Council is staff's compliance with corporate sickness policies which include return to work interviews (*indicator 5 on scorecard*).
- 3.3.7 The Council continues to embed this working practice across its services. This improvement has been further embedded during the third quarter, with Return To Work (RTW) interviews increasing from a year end (13/14) position of 59% to a cumulative figure of 84% achieved (see table 4). This follows a Q3 performance of 88% which is a further improvement.



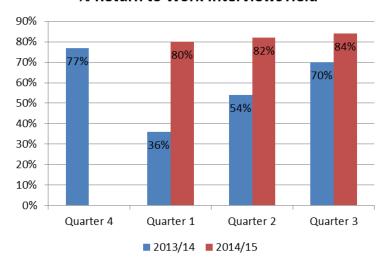


Table 4

- 3.3.8 In relation to sickness absence figures each service has been attributed a different sickness target based on historical sickness data / trends. These targets have been calculated in a way which makes targets more achievable and as a result meaningful to the Services as a whole. If all targets are met, the Council will meet its sickness absence target of 10 days per FTE.
- **3.3.9** However, to date, there are 5 services who are over their targets and tolerances for Q3 totals and they are
 - Childrens Services,
 - Council Business,
 - Environment & Technical,
 - Housing and
 - Regulation

Further monitoring of these services during Q4 will be undertaken.

The under-performance against targets for Housing and Regulation services (as noted above) during Q3 are as a result of high instances of long term sickness. Childrens Services, Council Business and Environment & Technical have all improved during Q3 but are below their target due to long term sickness rates in Q1 and Q2, which have now improved.

- **3.3.10** Whilst the Council performs better as against its sickness target year on year, it is noted that the cumulative <u>notional</u> cost of sickness at Q3 is in excess of £1,500k.
- **3.3.11** Similarly, RTW interviews where improvements are needed from Q3 data against the corporate target of 80% are
 - Adults (68%)
 - Economic and Community Regeneration (75%)
 - Transformation (78%)
- **3.3.12** A worrying trend identified in the Q2 report was the % of staff who received professional development reviews within timeframe (*indicator 9 under People Management*). The sample of 10% of staff, undertaken by HR, resulted in a figure of only 53% of all staff within the Authority who were provided a review.
- **3.3.13** However, during the Service Reviews undertaken during November and December the Services have been providing their own PDR completed figures, which indicate different results to the sample size used corporately. The data behind these figures are currently being analysed and will be reported during the Q4 report.
- **3.3.14** As the PDR processes develops it is envisaged that the current round of PDR's (15/16) should be evidenced and logged onto the new / revised Human Resource system which will further evidence and embed the process and also gain a comprehensive picture of the annual state of play regarding achievement of PDR's across the Authority.
- **3.3.15** The SLT therefore will continue to further embed good management processes and practices with regards to sickness management by learning from each other during 2014/15 so as to improve further on our sickness rates, costs and management as an Authority.
- **3.3.16** In addition, the PDR process for 15/16 will be communicated to staff as an entitlement they can expect. This, together with improved management is envisaged to increase PDR results for the forthcoming year.

3.4 FINANCIAL MANAGEMENT

- **3.4.1** This is the third quarter since the inception of the scorecard where financial information has been collated and reported on. It is acknowledged that this report provides only a brief picture of the end of quarter position and that all indicators haven't been reported. Further detail can and should be gained from the quarter three financial monitoring report already tabled at the February Executive Committee meeting.
- **3.4.2** It is noted however, from the information reported that the service whereby there is a significant variance and overspend against profile in relation to 3rd quarter spend is Resources (Finance). The main reason for the £688k overspend were as follows:
 - During the year there has been the requirement for an interim Section 151 Officer;
 - Agency staff were employed to assist with closure of the 2013/14 accounts. The majority
 of these staff are no longer being contracted; three agency staff continue to be contracted
 to cover vacancies and to carry out specific project work that is separately funded;
 - The total forecast overspend for S151 Officer and other agency staff amounts to £526k.
 - The Housing Benefit Administration Grant is no longer seperately allocated (now forms part of the Revenue Support Grant), and as funding was not allocated during last year's budget setting, this will be an additional pressure of £111k;
 - The staffing costs for the Revenues and Benefits section are forecast to be £66k (7%) overspent due to pressures arising from changing staff requirements as a result of DWP policy changes.
 - There are a handful of other minor forecast under and overspends, which amount to a net overspend of £14k.
- 3.4.3 In addition, it is noted that Planning & Public Protection have overspent by £138k over the period and this is projected to be £161k by years end. The reasons for the projected overspend are:-
 - Planning Delivery Wales grant where employee costs have not reduced in line with the reduced grant (£32k);
 - Environmental Health income forecast to underachieve (£40k, 41%);
 - Pest Control income forecast to fall short (£25k, 49%), due to underachivement of income on both commercial and domestic work;
 - Licencing income to underachieve (£39k, 29%); and
 - Other minor overspends of £25k.

The above forecast excludes the effects of Energy Island and the Animal Movement Licensing which cannot be projected with sufficient certainty at this time.

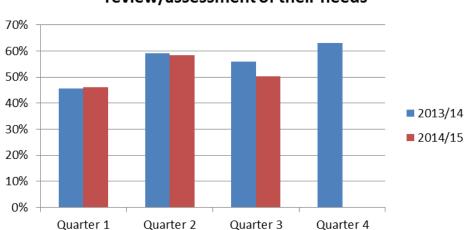
- **3.4.4** Social Care as a service was £766k (4%) underspent for the period, with this forecast to be £703k (2%) for the year as a whole.
- **3.4.5** The elements within the projected underspend are as follows:-
 - Older People and Adults Unit forecast underspend (£587k, 4%):-
 - Services for the Elderly: forecast underspend of £497k (8%);
 - Physical Disabilities: forecast underspend of £111k (7%);
 - Mental Health: forecast underspend of £94k (5%); and
 - Learning Disabilities: forecast overspend of £116k (2%).
 - Provider Unit: forecast underspend of £93k (1%);
 - Children and Young People's Unit: forecast underspend of £65k (1%)

- Other minor variances: forecast overspend of £41k (6%).
- **3.4.6** As previously reported the Services for the Elderly is a volatile area and a substantial amount of work on improving the projections over all client groups as well as realigning budgets between Residential Care and Home Care to follow demand has been completed.
- **3.4.7** The forecast outturn position is in line with that reported for Quarter 2 (the projected underspend is £59k (<1% of service's annual budget) higher). The main reasons for the projected underspends continue to be savings on employee costs, overachievement of income and a reduction in repairs and maintence and supplies and services expenditure.
- 3.4.8 It is also noted within this report that there are significant variances in the income v targets across the Authority. This is mainly due to the need to re-profile income targets within the financial management system so as to negate any quarterly discrepancies which may be recorded. Such work is in hand and will continue during Q4.
- **3.4.9** It needs to be noted however, whilst significant variances occur against budget within services that the projected end of year position of services is forecasted to be £154,000 overspend.
- **3.4.10** Whilst certain areas are of concern to the Senior Leadership Team, the financial position will continue to be scrutinised regularly by Senior Officers with a view of identifying worrying trends and real concerns so that mitigating measures can be put in place as soon as practically possible thereafter.

3.5 PERFORMANCE MANAGEMENT

- **3.5.1** With regards to the management of performance, one indicator within Adult Services show an underperformance
 - (i) 03 SCA/018b the % of carers of Adults who had a review/assessment of their needs
 which shows as RED on the scorecard. The result for Q3 of 50.3% has declined in
 comparioson with the out-turn of Q2 of 58.3%.

Of the 355 clients not yet assessed, 230 (69%) have refused an assessment and 105 (31%) are awaiting an assessment or review. The Welsh average for 13/14 was 39.4% and performance close to our target would it is envisaged from previous years performance place Anglesey in the upper quartile nationally. On current performance we would sit in the upper median quartile.



SCA/018b - the % of carers of Adults who had a review/assessment of their needs

- **3.5.2** The other indicators which at end of Q3 are demonstrating an underperformance are
 - (i) 14 HHA/017a:- The average number of days all homeless families with children spent in bed and breakfast. This shows an underperformance of 85.83 days compared with a target of 42 days but is better placed when compared with its 13/14 out-turn of 90.8 days
 - (ii) 17 LCL/004: The number of library materials issued during the year. The result up to Q3 shows that we are 20k behind target, however we are significantly up on the number of visits to libraries (16 LCL/001b) at 218k visits compared to a target of 164k. We are already within 1k visits to our result for 13/14 and the service believes that this is down to the success of events held within the libraries (e.g. Rhannu rhigwm, health visitor sessions) and the computer usage is up.
- 3.5.3 The performance of our waste service in collecting refuse from households across the island continues to perform well. It is drawn to the attention of the committee that whilst 161 missed bin collections have been recorded during Q3, this is in comparison with an overall figure of approx. 3.3million collections' island wide which equates to a missed bin collection rate of approximately 0.005%.
- 3.5.4 Other performance management indicators are operating within tolerances even though some are declining in performance. As such, they are being monitored regularly by our corporate performance management arrangements with exceptions being brought to the attention of the Senior Leadership Team during Q4.
- **3.5.5** It is envisaged that the Transformation of our Leisure provision (project) will be progressed during Q4 with expected reports to be considered by the Service Excellence Programme Board (March) and the Executive.

3.6 CUSTOMER SERVICE

- **3.6.1** Regarding Customer Complaints Management, By the end of Q3 49 formal complaints were received and of these complaints 5 were upheld in full, 8 were partially upheld whilst the remaining 34 were not upheld. Although a rise since Q2 (32) this still demonstrates a slightly better position than 13/14 where in total 65 complaints were received.
- **3.6.2** The management of complaints according the Q3 data demonstrates that 47 out of 49 complaints had been responded to within timescale with only 3 late responses. This reflects the council's overall management of arising issues and trying our utmost to become customer, citizen and community focused as noted in the Corporate Plan 2013-17.
- **3.6.3** With regards to adopting a customer centred approach one area which Officers have demonstrated a difficulty in achieving target is that of responding to FOI requests within timeframe. However, following scrutiny of the report at the last quarter (Q3) it is encouraging to see that performance has improved from 59% to 65% which although still behind the target of 80% is a step in the right direction.

4. RECOMMENDATIONS

4.1 The Committee is requested to scrutinise the scorecard and note the areas which the Senior Leadership Team are managing to secure improvements into the future. These can be summarised as follows –

- 4.1.1 Sickness Management further embed good management processes and practices with regards to by learning from each other during 2014/15 so as to improve further on our sickness rates, costs and management as an Authority.
- 4.1.2 The PDR process for 15/16 will be communicated to staff as an entitlement they can expect. This, together with improved management of the methodology and timeframe as reported in the Q2 report is envisaged to increase PDR results for the forthcoming year.
- 4.1.3 The Senior Leadership Team will continue the increased financial monitoring of the budget for 14/15 and will continue its regular Scrutiny by Senior Officers with a view of identifying worrying trends and real concerns so that mitigating measures can be put in place as soon as practically possible thereafter.
- 4.1.4 The management of risks associated with underperforming areas of work which if ignored could and would become an issue for the day to day management of Council provision the need to press ahead and clarify direction with regards to the transformation of our leisure provision remains.
- **4.2** The Committee is asked to accept the mitigation measures associated with any area of concern with the reported out-turn being communicated to the Executive Committee at their forthcoming meeting in May, 2015.

Corporate Scorecard C-Q3

| Customer Service | Actual | Target | RAG | Trend | 13/14 Result |
|--|--------|--------|-------|---------------|--------------|
| 01) No of Complaints received | 49 | 49 | Green | 1 | 65 |
| 02) No of Complaints upheld | 13 | 11 | Amber | 1 | 15 |
| 03) % of Complaints acknowledged within 5 working days | 100% | 100% | Green | \Rightarrow | - |
| 04) % of written responses within 20 days | 100% | 100% | Green | \Rightarrow | - |
| 05) Number of concerns | 46 | 69 | Green | - | 92 |
| 06) Number of compliments | 372 | - | - | 1 | - |
| 07) No. of Ombudsman referrals upheld | 0 | 2 | Green | \Rightarrow | - |
| 08) Mystery Shopper Scores 0-4 | - | - | - | - | - |
| 09) Mystery Shopper Scores 5-7 | - | - | - | - | - |
| 10) Mystery Shopper Scores 8-10 | - | - | - | - | - |
| 11) Average time taken to answer telephone (sec) | 9 | 15 | Green | \Rightarrow | - |
| 12) % of telephone calls abandoned | 14% | 15% | Green | \Rightarrow | - |
| 13) % of correspondance acknowldged to within 5 working days (mystery shopper) | _ | _ | _ | _ | _ |
| 14) % of correspondance repied to within 15 working days (mystery shopper) | - | - | - | - | - |
| 15) % of FOI Requests Responded to Within Timescale | 65% | 80% | Red | 1 | - |
| 16) Number of FOI Requests Responded to Within Timescale | 495 | - | - | 1 | - |
| | | | | | |

| People Management | Actual | Target | RAG | Trend | 13/14 Result |
|--|---------|--------|-------|----------|--------------|
| 01) Sickness absence - average working days/shifts lost | 8.33 | 7.5 | Red | 1 | 12.38 |
| 02) No of staff with attendance of 100% | - | - | - | - | - |
| 03) Short Term sickness | 8890.2 | - | - | 1 | - |
| 04) Long Term sickness | 10551.6 | - | - | 1 | - |
| 05) % of RTW interview held | 84% | 80% | Green | 1 | 59% |
| 06) % of stress related sickness | 5% | 9% | Green | 1 | 10% |
| 07) No. of occupational health referrals | 290 | - | - | - | 362 |
| 08) No. or workplace injuries | 198 | 236 | Green | Î | 315 |
| 09) % of PDR's not completed within timeframe | 53% | - | - | - | 64% |
| 10) Number of staff authority wide, including teachers and school based staff (FTE) 11) Number of staff authority wide, excluding teachers and school based | 2318 | - | | | 2366 |
| staff(FTE) | 1217 | - | - | - | 1395 |
| 12) Local Authority employees leaving (%) (Turnover) (Annual) | - | - | - | - | 4% |
| 13) Local Authority employees made redundant (compulsory) | 26 | - | - | - | - |
| 14) No. of Agency Staff | 21 | - | - | - | 18 |
| 15) No of grant funded posts | 122.5 | - | - | - | 128.75 |
| 16) % of staff with email facility | 54% | - | - | - | - |

| Financial Management | Spend (£) | Variance (%) | RAG | Trend | 13/14 Result |
|--|--------------|--------------|-------|-------|--------------|
| 01) Projected end of year position | £126,824,000 | £154,000 | Green | - | - |
| 02) Spend v Profile (Under spending) Social Care | -£766,000 | -4% | Green | - | - |
| 03) Spend v Profile (Over spending) Resources (Finance) | £688,000 | 34% | Red | - | - |
| 04) Spend v Profile (Over spending) Planning & Public Protection | £139,654 | 8% | Amber | - | - |
| 05) Achievement against efficiencies (over/under) Service 1 | - | - | - | - | - |
| 06) Achievement against efficiencies (over/under) Service 2 | - | - | - | - | - |
| 07) Achievement against efficiencies (over/under) Service 3 | - | - | - | - | - |
| 08) Income v Targets – (Overachieving) Environment & Tech | -£179,404 | -7% | Green | - | - |
| 09) Income v Targets – (Overachieving) Economic & Comm Regen | -£126,357 | -5% | Green | - | - |
| 10) Income v Targets – (Overachieving) Deputy Chief Executive | -£51,336 | -7% | Green | - | - |
| 11) Aged debt analysis across all categories of debt | - | - | - | - | - |
| 12) Spend v Profiled Salary (£) (overspend) | | £3,142,487 | Amber | - | - |
| 13) Spend v Salary (% of budget) | - | - | - | - | - |
| 14) Cost of agency staff (£'000) | £835,520 | - | Red | - | £1,023,000 |
| 15) Cost of sickness absence – direct & indirect (Notional cost) | £1,706,407 | - | - | - | - |
| 16) Grants Income – Welsh Government | - | - | - | - | - |
| 17) Grants Income - European | - | - | - | - | - |
| 18) Grants Income – Other | - | - | - | - | - |

| SCOOK The purceivage of children looked after on 31 March who begin hat the pare the pare where there is evidence that the fall has been seen by the social Worker to the social worker to see the social worker to work to see the social worker to see the social worker to work to see the social worker to worker t | Performance Management | Actual | Target | RAG | Trend | 14/15 Target | 13/14 Result | 3/14 Quartil |
|--|--|--------|--------|----------|---------------|--------------|---------------|---------------|
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| during the year where there is evidence that the child has been seen by the Social Worker Be Social | SCC/011a: The percentage of initial assessments that were completed | 3.7 | 8 | Green | - | 8 | 7.79 | Median |
| SCC014: The percentage of initial child protection conferences due in the year which were thed within 15 working days of the strategy 97.87 100 Creen 1 100 92.66 ower Media 13.5CA0122: The trate of older people (aged 65 or over) supported in the community per 1000 population aged 65 or over) supported in the community per 1000 population aged 65 or over) supported in the community per 1000 population aged 65 or over) at 15 March with the community per 1000 population aged 65 or over) whom the authority supported in each home per 1000 population aged 65 or over) whom the authority supported in each home per 1000 population aged 65 or over) whom the authority supported in each home per 1000 population aged 65 or over) whom the authority supported in each home per 1000 population aged 65 or over) whom the authority supported over 1000 population aged 65 or over 1000 population aged 6 | | | | | | | | |
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| discussion | | | | | | | | |
| 01) SCA002a. The rate of older people (aged 65 or over 31 supported in the community per 1.00 population and 65 or over 31 star March to community per 1.00 population aged 65 or over 31 star March to 1.00 population aged 65 or over 31 star March to 1.00 population aged 65 or over 31 star March to 1.00 population aged 65 or over 31 star March to 1.00 population aged 65 or over 31 star March to 1.00 population aged 65 or over 31 star March to 1.00 population aged 65 or over 31 star March 1.00 population aged 65 or over 31 star March 1.00 population aged 65 or over 31 star March 1.00 population aged 65 or over 31 star March 1.00 population aged 65 or over 31 star March 1.00 population 1.00 popul | , | 97.67 | 100 | Groon | | 100 | 02.66 | ower Media |
| DQS SCAVOZO: The rate of older people (agoed 85 or over) whom the authority supports in care homes per 1.000 population aged 65 or over at 31 March. 19 18.16 Upport at 31 March. 10 Green | | 31.01 | 100 | Oreen | | 100 | 32.00 | Lower Ivicala |
| 23.64 23 Green | | 50.3 | 55 | Green | 1 | 55 | 54.41 | Lower |
| at 31 March 23.64 23 Green 19 19 18.16 Median assessment or review of their media in their own right during the year assessment or review of their media in their own right during the year assessment or review of their media in their own right during the year who were provided with a service 98.8 75 Green 175 73.9 Upper 98.8 75 Green 1975 73.9 Upper 99.8 85 10.0 Green 1975 73.9 Upper 99.8 85 10.0 Green 1975 73.9 Upper 99.8 93 10.0 Green 1975 73.9 Upper 99.8 93 10.0 Green 1975 73.9 Upper 99.8 95.39 10.0 Green 1975 73.9 Upper 99.8 90.8 Upper 99.8 95.39 10.0 Green 1975 73.9 Upper 99.8 95.39 10.0 Green 1975 | , | | | | | | | Haran |
| 03) SCA/018: The percentage of carriers of adults who had an assessment or review of their needs in their own right during the year of the percentage of call the war owner assessment or review of their needs in their own right during the year who were provided with a review of their needs of their percentage of children fooked after on 3 flavor. | , , , , , , , | 23.64 | 23 | Groon | JL | 10 | 19.16 | |
| assessment or review of their needs in their own right during the year object SCA018E. The % of carriers of adults who were assessed or reassessed in their own right during the year who were provided with a 96.8 75 Green 75 73.9 Median 14 75 75 73.9 Median 15 75 75 75 75 75 75 75 75 75 75 75 75 75 | | 23.04 | 23 | Green | | 19 | 10.10 | Median |
| assessed in their own right during the year who were provided with a service of S SCA019. The % of adult protection referrals completed where the first has been managed of sold their or 31 March who get when the percentagements during the year of their or 31 March who get when the first when the service of the year where there is evidence that the child has been seen by the Social Worker of SCA0142. The % of intital essessments that were completed during the year where there is evidence that the child has been seen by the Social Worker of SCA0142. The % of intital essessments that were completed during the year where there is evidence that the child has been seen by the Social Worker of SCA0142. The % of intital child protection conferences due in the gays. 95.004 The % of intital child protection conferences due in the gays. 97.67 100 Green 100 92.66 Upper 100 92 | | 50.3 | 70 | Red | 1 | 70 | 63.2 | Upper |
| service 98.8 75 Green 755 739 Median 98.8 75 Green 755 739 Median 98.8 75 Green 755 739 Median 98.8 87.9 Green 755 739 Median 98.8 87.9 Green 755 739 Median 98.8 87.9 Green 755 739 Median 98.8 98.9 B8.9 B8.9 B8.9 B8.9 B8.9 B8.9 | | | | | | | | |
| Second | · | 00.0 | 75 | Croon | _IL | 75 | 70.0 | • • • |
| risk has been managed | | 96.8 | /5 | Green | | 75 | 73.9 | iviedian |
| Section Sec | | 94.44 | 90 | Green | 1 | 90 | 88.9 | Lower |
| 07) SCC011a: The % of initial assessments that were completed during the year where there is evidence that the child has been seen by the Social Worker Social Worker 95.39 100 Green ↑ 100 91.63 Upper 85.85 85 Green ♦ 85 90.86 Upper 85.85 85 Green ♦ 85 90.86 Upper 86.90 86 Upper 87.67 100 Green ↑ 100 92.66 Median 10) SCC012a: The % of initial child protection conferences due in the year which were held within 15 working days of the strategy 10) SCC025: The % of statutory visits to locked after rividiren due in the year which were pathway plans as required 88 100 Amber ↑ 100 90.54 Median 11) SCC012a: The year of statutory visits to locked after rividiren due in the year that took place in accordance with regulations 94.07 100 Green ↑ 100 97.778 Lower 12) SCC041a: The percentage of eligible, relevant and former relevant children that have pathway plans as required 88 100 Amber ↑ 100 77.78 Lower 12) SCC043a: The % of required core assessments completed within 35 working days of the year homeless 13.1 He year of the year per 12) SCC043a: The % of required core assessments completed within 35 working days 14 the year per 13.1 He/lo07 The average number of days between homeless 13.1 He/lo07 The average number of days between homeless 14.1 He/lo07 The average number of days that all homeless families with children spent in other forms of temporary accommodation 29.73 650 Green ↑ 600 621.6 Lower 15.1 Lower 1 | | | | | | | | Upper |
| the year where there is evidence that the child has been seen by the Social Worker 98, SOCI4V2x: The % of initial assessments completed within 7 working days 95,85 85 Green 99,86 Upper 99,98 90,86 Upper 99,98 90,98 9 | | 3.7 | 8 | Green | - | 8 | 7.79 | Median |
| Social Worker Social Work | | | | | | | | |
| 08) SCC042a: The % of Initial assessments completed within 7 working days 95.85 85 85 96.86 Upper 109 95.85 95.85 85 96.86 Upper 109 97.67 100 Green ↑ 100 92.66 Median 109 92.66 Median 110 110 92.66 Median 110 110 92.66 Median 110 110 92.66 Median 110 110 92.66 Median 120 92.66 Median | | 95.39 | 100 | Green | 1 | 100 | 91.63 | Upper |
| 09) SCC014: The % of initial child protection conferences due in the year which were held within 15 working days of the strategy are that both place in accordance with regulations of the strategy are that both place in accordance with regulations of the strategy are that took place in accordance with regulations of the strategy are that took place in accordance with regulations of the strategy are that took place in accordance with regulations of the strategy are that took place in accordance with regulations of the strategy are that took place in accordance with regulations of the strategy are that took place in accordance with regulations as required to the strategy are the stock place in accordance with regulations as required to the strategy are the stock place in accordance with place in the strategy are strategy are the stock place in the strategy are strategy are strategy as the stock place in the strategy are strategy | Oction Trainer | 00.00 | 100 | Croon | | 100 | 01.00 | Оррог |
| year which were held within 15 working days of the strategy 10 SCC025 The % of statutory visits to locked after children due in the year that took place in accordance with regulations 11 SCC0412. The percentage of eligible, relevant and former relevant children that have pathway plans as required 12 SCC/438. The % of required core assessments completed within 35 working days 13 HHA/002 The average number of days between homeless presentation and discharge of duty for households found to be statutorily homeless presentation and discharge of duty for households found to be statutorily homeless 14 HHA/00717 The average number of days all homeless families with children spent in bet and breakfast. 15) HHA/00717 bit average number of days that all homeless families with children spent in other forms of temporary accommodation 16) CLO01b: The not of visits to public libraries during the year per 16) CLO01b: The not of visits to public libraries during the year per 1,000 per population 1,000 populati | | 95.85 | 85 | Green | 4 | 85 | 90.86 | |
| 10) SCC/025: The % of statutory visits to looked after children due in the year that took place in accordance with regulations 94.07 100 Green 100 90.54 Median 11) SCC/041a: The percentage of eligible, relevant and former relevant children that have pathway plans as required 88 100 Amber 1 100 77.78 Lower 12) SCC/43a: The % of required core assessments completed within 35 working days. 13) HHA/002 The average number of days between homeless samilies with children spent in bed and breakfast. 8.1.11 85 Green 1 600 531 Lower 14) HHA/017a The average number of days between homeless 95.83 42 Rec. 1 42 90.8 Lower 14) HHA/017a The average number of days that all homeless families with children spent in bed and breakfast. 85.83 42 Rec. 1 42 90.8 Lower 15) HHA/017b the average number of days that all homeless households spent in other forms of temporary accommodation 297.3 650 Green 1 650 621.6 Lower 10,000 per population 17) LCL/004: The newords punties during the year, per 1,000 per population 17) LCL/004: The new of library materials issued, during the year per 1,000 population 213k 232k 85c 3 310k 309k Median 18) No. of attendances (young people) at sponts development / outreach activity programmes 10 lower 10 | | 07.07 | 400 | 0 | | 400 | 00.00 | |
| year that took place in accordance with regulations 1) SCD/0143. The percentage of eligible, relevant and former relevant children that have pathway plans as required 2) SCD/032. The % of required core assessments completed within 35 working days 3) H1A/002 The average number of days between homeless presentation and discharge of duty for households found to be statutorily homeless presentation and discharge of duty for households found to be statutorily homeless presentation and discharge of duty for households found to be statutorily homeless 14) H1A/0072 The average number of days late all homeless families with children spent in bed and breakfast. 15) H1A/007b the average number of days that all homeless households spent in other forms of temporary accommodation 297.3 650 Green 650 621.6 Lower 16) LOUOID: Then or, of visits to public libraries during the year per 10) Ope population 100 per | | 97.67 | 100 | Green | | 100 | 92.66 | |
| 11) SCC041a: The percentage of eligible, relevant and former relevant children that have pathway plans as required 12) SCC43a: The % of required core assessments completed within 35 working days. 13) HHA/002 The average number of days between homeless 13) HHA/002 The average number of days between homeless 13) HHA/003 The average number of days between homeless 14) HHA/003 The average number of days between homeless 15) HHA/003 The average number of days between homeless 16) HHA/003 The average number of days all homeless families with children spent in bed and breakfast. 17) HHA/003 The average number of days that all homeless 18, 18, 18, 18, 18, 18, 18, 18, 18, 18, | · · | 94.07 | 100 | Green | 1 | 100 | 90.54 | • • • |
| 12) SCC/43a: The % of required core assessments completed within 35 working days 81.71 85 Green ↑ 85 71.68 Lower 1.71.60 1.71.6 | | | | | | | | |
| working days 13) HHA/002 The average number of days between homeless presentation and discharge of duty for households found to be statutorily homeless 14) HHA/017a The average number of days all homeless families with children spent in bed and breakfast. 15) HHA/017b the average number of days all homeless families with children spent in bed and breakfast. 15) HHA/017b the average number of days that all homeless households spent in other forms of temporary accommodation 297.3 650 Green | | 88 | 100 | Amber | | 100 | 77.78 | Lower |
| 13) HHAV02 The average number of days between homeless presentation and discharge of duty for households found to be statutorily homeless and discharge of duty for households found to be statutorily homeless. ### All HHAV017a The average number of days all homeless families with children spent in bed and breakfast. ### All HHAV017b The average number of days that all homeless households spent in other forms of temporary accommodation | · · | 04 74 | 0E | Croon | <u> </u> | 0.5 | 71.60 | Lower |
| presentation and discharge of duty for households found to be statutorily bomeless 14) HHA/017a The average number of days all homeless families with children spent in bed and breakfast. 15) HHA/017b the average number of days that all homeless households spent in other forms of temporary accommodation 16) LCL/007b: The no. of visits to public libraines during the year, per 1,000 per population 1,000 populatio | | 01.71 | 00 | Green | | 00 | 71.00 | Lower |
| 14) HHA/017a The average number of days all homeless families with children spent in bed and breakfast. 15) HHA/017b the average number of days that all homeless households spent in other forms of temporary accommodation 297.3 650 Green | , | | | | | | | |
| children spent in bed and breakfast. 85.83 42 Red 42 90.8 Lower | | 289 | 600 | Green | <u> </u> | 600 | 531 | Lower |
| 15) HIA/017b the average number of days that all homeless households spent in other forms of temporary accommodation 297.3 650 Green 650 Green 660 621.6 Lower 661.6 Lower 662.6 Lower 663.6 Lower 663.6 Lower 664.6 Lower 664.6 Lower 665.6 Lower 665.6 Lower 665.6 Lower 665.6 Lower 665.6 Lower 666.6 Lower 666.6 Lower 666.6 Lower 666.6 Lower 666.6 Lower 666.6 Lower 667.6 Lower 667.6 Lower 667.6 Lower 667.6 Lower 668.6 Lower 668.6 Lower 668.6 Lower 669.6 Lower 669.6 Lower 669.6 Lower 669.6 Lower 669.6 Lower 669.6 Lower 660.6 Lower 660 | , | 05.00 | 40 | De d | | 40 | 00.0 | |
| households spent in other forms of temporary accommodation 297.3 650 Green | | 85.83 | 42 | Red | | 42 | 90.8 | Lower |
| 16) LCt/001b: The no. of visits to public libraries during the year, per 218k 164k Green 281k 219k Lower 17) LCt/004: The no. of library materials issued, during the year per 1,000 pepulation 213k 232k Red - 310k 309k Median 1000 pepulation 213k 232k Red - 310k 309k Median 1000 pepulation 1000 pepulation 104k 71k Green 102k 97.5k - 213k 102k 97.5k - 213k 102k 102k 97.5k - 213k 102k | , | 297.3 | 650 | Green | 1 | 650 | 621.6 | Lower |
| 17) LCL/2004: The no. of library materials issued, during the year per 1,000 population 213k 232k Red - 310k 309k Median 18) No. of attendances (young people) at sports development / outreach activity programmes 100k 71k Green 1002k 97.5k - 19) LCS/2002b: The number of visits to local authority sport and leisure centres during the year where the visitor will be participating in physical activity, per 1,000 population 447k 440k Green 100c 620k Median 175/2002b: The number of visits to local authority sport and leisure centres during the year where the visitor will be participating in physical activity, per 1,000 population 447k 440k Green 100c 620k Median 175/2002b: The number of actival missed bin collections 161 360 Green 100c 7 15 41 - 100c 7 15 15 15 15 15 15 15 15 15 15 15 15 15 | 16) LCL/001b: The no. of visits to public libraries during the year, per | | | | | | | |
| 1,000 population 18) No. of attendances (young people) at sports development / outreach activity programmes 104 | | 218k | 164k | Green | - | 281k | 219k | |
| 18) No. of attendances (young people) at sports development / outreach activity programmes 19) LCS/002b: The number of visits to local authority sport and leisure centres during the year where the visitor will be participating in physical activity, per 1,000 population 27) THS/011c: The % of non-principal (C) roads that are in an overall poor condition 30 | , | 213k | 232k | Red | _ | 310k | 300k | |
| 19) LČŠ/002b: The number of visits to local authority sport and leisure centres during the year where the visitor will be participating in physical activity, per 1,000 population 27) THS/011c: The % of non-principal (C) roads that are in an overall poor condition 30 | 18) No. of attendances (young people) at sports development / outreach | 2100 | ZOZK | Itou | | OTOK | OOOK | Wicdian |
| centres during the year where the visitor will be participating in physical activity, per 1,000 population 27) THS/OT10: The % of non-principal (C) roads that are in an overall poor condition 28) Jobs Created 30) The number of actual missed bin collections 3161 360 Green 480 152 - 32) HLS/OT10:: Average number of days to complete routine void repair 31) PLA/Ot040: The percentage of householder planning applications determined during the year within 8 weeks 35) School Modernisation Programme 1 - Green - C Green - C - C Green - C - C Green - C - C - C - C Green - C - C - C - C - C - C - C - C - C - | | 104k | 71k | Green | 1 | 102k | 97.5k | - |
| activity, per 1,000 population 447k 440k Green | , | | | | | | | Ummar |
| 27) THS/011c: The % of non-principal (C) roads that are in an overall poor condition TBD 17.6 Lower | | 117k | 440k | Green | JĻ | 620k | 61 <i>1</i> k | |
| Department De | | 447K | 440K | Gleen | | 020K | 014K | Median |
| 30) The number of actual missed bin collections 161 360 Green - 480 152 - 32) HLS/010c: Average number of days to complete routine void repair 31) PLA/004c: The percentage of householder planning applications determined during the year within 8 weeks 86 85 Green - 85 | , | - | - | - | - | TBD | 17.6 | Lower |
| 32) HLS/010c: Average number of days to complete routine void repair 10.4 30 Green 30 19.3 - 31) PLA/004c: The percentage of householder planning applications determined during the year within 8 weeks 86 85 Green 35) School Modernisation Programme | | | | | | | | - |
| 31) PLA/004c: The percentage of householder planning applications determined during the year within 8 weeks 86 85 Green | | | | | | | | |
| determined during the year within 8 weeks 86 | | 10.4 | 30 | Green | | 30 | 19.3 | - |
| 35) School Modernisation Programme Green | | 86 | 85 | Green | \Rightarrow | 85 | - | - |
| 37) Leisure Project Red | 35) School Modernisation Programme | | | Green | | | - | - |
| 38) Library Project 39) Adoption and compliance with a timetable for close of accounts and production of Statement of Accounts Yes Yes Yes Yes Yes Yes Yes Y | | | | | | | | |
| 39) Adoption and compliance with a timetable for close of accounts and production of Statement of Accounts Yes Yes Yes Yes Yes Yes Yes Y | | | | | | - | | |
| Production of Statement of Accounts Yes Yes Green Yes Yes | | | - | AITIDEI | | | | • |
| 20) Attendance - Primary (%) 94.5 94.6 Median 21) Attendance - Secondary (%) 93.3 93.4 Median 23) No. of days lost to temp exclusion - Primary 37.5 24) No. of days lost to temp exclusion - Secondary 140.5 Lower 25) KS4 - % 15 year olds achieving L2+ 26) KS4 - % 15 year olds achieving L1 27) No of new apprenticeships under 'Prentisiaeth Menai' 28) No of new apprenticeships under 'Prentisiaeth Menai' 29) No of new apprenticeships under 'Prentisiaeth Menai' 20) No of repairs (BMU) completed first time | production of Statement of Accounts | Yes | Yes | Green | \Rightarrow | Yes | Yes | - |
| 20) Attendance - Primary (%) 94.5 94.6 Median Lower 21) Attendance - Secondary (%) 93.3 93.4 Median 23) No. of days lost to temp exclusion - Primary 37.5 24) No. of days lost to temp exclusion - Secondary 140.5 Lower Lower 25) KS4 - % 15 year olds achieving L2+ 26) KS4 - % 15 year olds achieving L1 27) No of new apprenticeships under 'Prentisiaeth Menai' 28) No of new apprenticeships under 'Prentisiaeth Menai' 29) No of repairs (BMU) completed first time | 22) No. of Permanent Exclusions | - | - | - | - | 0 | 0 | - |
| 21) Attendance - Secondary (%) 93.3 93.4 Median 23) No. of days lost to temp exclusion - Primary 37.5 - 24) No. of days lost to temp exclusion - Secondary 140.5 | 20) Attendance - Primary (%) | _ | _ | _ | _ | 04.5 | 04.6 | |
| 21) Attendance - Secondary (%) 93.3 93.4 Median 23) No. of days lost to temp exclusion - Primary 37.5 - 24) No. of days lost to temp exclusion - Secondary 140.5 - Lower 25) KS4 - % 15 year olds achieving L2+ 26) KS4 - % 15 year olds achieving L1 96.2 96 Upper 29) No of new apprenticeships under 'Prentisiaeth Menai' 13 9 - 9 - 33) % of repairs (BMU) completed first time | 20) Autoliuanice - Frimary (70) | • | - | <u> </u> | - | 94.0 | 54.0 | |
| 24) No. of days lost to temp exclusion - Secondary - - - - - - 140.5 - 25) KS4 - % 15 year olds achieving L2+ - - - - - 56 53.8 Median 26) KS4 - % 15 year olds achieving L1 - - - - 96.2 96 Upper 29) No of new apprenticeships under 'Prentisiaeth Menai' 13 - - - 9 - 33) % of repairs (BMU) completed first time - - - - - - - | | - | - | - | - | 93.3 | | |
| 25) KS4 - % 15 year olds achieving L2+ 56 53.8 Median 26) KS4 - % 15 year olds achieving L1 96.2 29) No of new apprenticeships under 'Prentisiaeth Menai' 13 9 - 9 - 33) % of repairs (BMU) completed first time | | | | | | | | - |
| 25) KS4 - % 15 year olds achieving L2+ | 24) No. of days lost to temp exclusion - Secondary | • | - | - | - | • | 140.5 | l over |
| 26) KS4 - % 15 year olds achieving L1 96.2 96 Upper 29) No of new apprenticeships under 'Prentisiaeth Menai' 13 9 - 33) % of repairs (BMU) completed first time | 25) KS4 - % 15 year olds achieving I 2± | _ | _ | _ | _ | 56 | 53.8 | |
| 29) No of new apprenticeships under 'Prentisiaeth Menai' 13 9 | | - | | | - | | | |
| | 29) No of new apprenticeships under 'Prentisiaeth Menai' | 13 | - | - | 1 | | | - |
| 34) Outcome Agreements Green Green - | | | | | | | | _ |
| | 34) Outcome Agreements | - | - | Green | - | - | Green | - |